

University Forum – Budget Update

July 22, 2009



CALIFORNIA STATE
UNIVERSITY
E A S T B A Y

Agenda

- Welcome - President Qayoumi
- Summary of the CSU Board of Trustee meeting
- High level implications for CSUEB
- Impacts on our three commitments during budget reductions
 - Teach as many students as possible while maintaining academic quality
 - Protect as many jobs as possible
 - Make all decisions from a strategic standpoint



CSUEB Budget Strategy

Multiyear approach

Strategic analysis based on

- Seven mandates from town hall meetings, February 2007
- Academic Plan, February 2008
- Strategic Planning Summary and Priorities for Implementation, April 2008



CSUEB Budget Strategy - continued

Implications of strategic approach

- Reductions based on protecting core functions with operating budget, starting with instruction
- Reductions based on analysis of long-term commitments and directions, not “quick fixes”
- Recovery, when it comes, based on same priorities
- Substitution of alternative revenue sources where appropriate and feasible



Strategic Principles, November 2008

- Enrollment momentum
 - Fee revenues approximately cover additional instruction (lecturers)
 - Enrollment management sensitive to (a) course needs of continuing and newly admitted students, (b) advising and other essential support, and (c) differential costs of instruction by discipline and student level
- No “across the board” actions or percentages
- Savings in one unit not transferred as costs to another
- Do things differently to reduce costs while protecting service and/or quality
- Change scope or “level of service” of activities; explicitly reduce, extend, postpone, or stretch out procurements and projects



Enrollment Targets

- California Residents
 - 2008-09
 - Exceeded CA Resident Target by 640 FTES
(150 covered by one-time funds)
 - 2009-10
 - Manage to 11,764 CA Resident Target
 - 2010-11
 - Manage to New 10,647 CA Resident Target
(Reduction of 9.5 percent)
- Non-Residents, Domestic and International



Enrollment Management

- Enrollment Management Approach for 2009-10
 - Earlier, firm deadlines
 - Fewer special admits
 - Reduce Unclassified Post-Baccalaureate students
 - Graduate “Super seniors”
 - Limit Winter/Spring applications
 - Self-Support for appropriate programs
- Ideas to Achieve Reduced Target
 - Extend 2009-10 approach
 - SIR fee
 - “impaction” for selected majors
 - Transfer Agreement (TAG) programs
 - Move more of Summer to Self-Support



Self-Support Programs

- Purpose
 - To continue to offer educational opportunities to as many students as possible, while protecting jobs
- Self-Support Program Quality
 - Regular Cal State East Bay academic degrees and standards
 - Regular Cal State East Bay faculty as instructors
 - Regular Cal State East Bay student administrative and support services
 - Regular Financial Aid, with some limitations
- Strategic Selection Criteria
 - On-ground or Online
 - Market



Budget Situation

- Base Budget 08-09 - \$141.6M
- New Base 09-10 - Reductions
 - 08-09 reduction after June - (\$2.5M)
 - July revise – (\$19.6M)
 - 09-10 unfunded mandatory costs – (\$1.9M)
(campus adjusted)
- Total 09-10 reduction – (\$24M) or nearly 17%
of 08-09

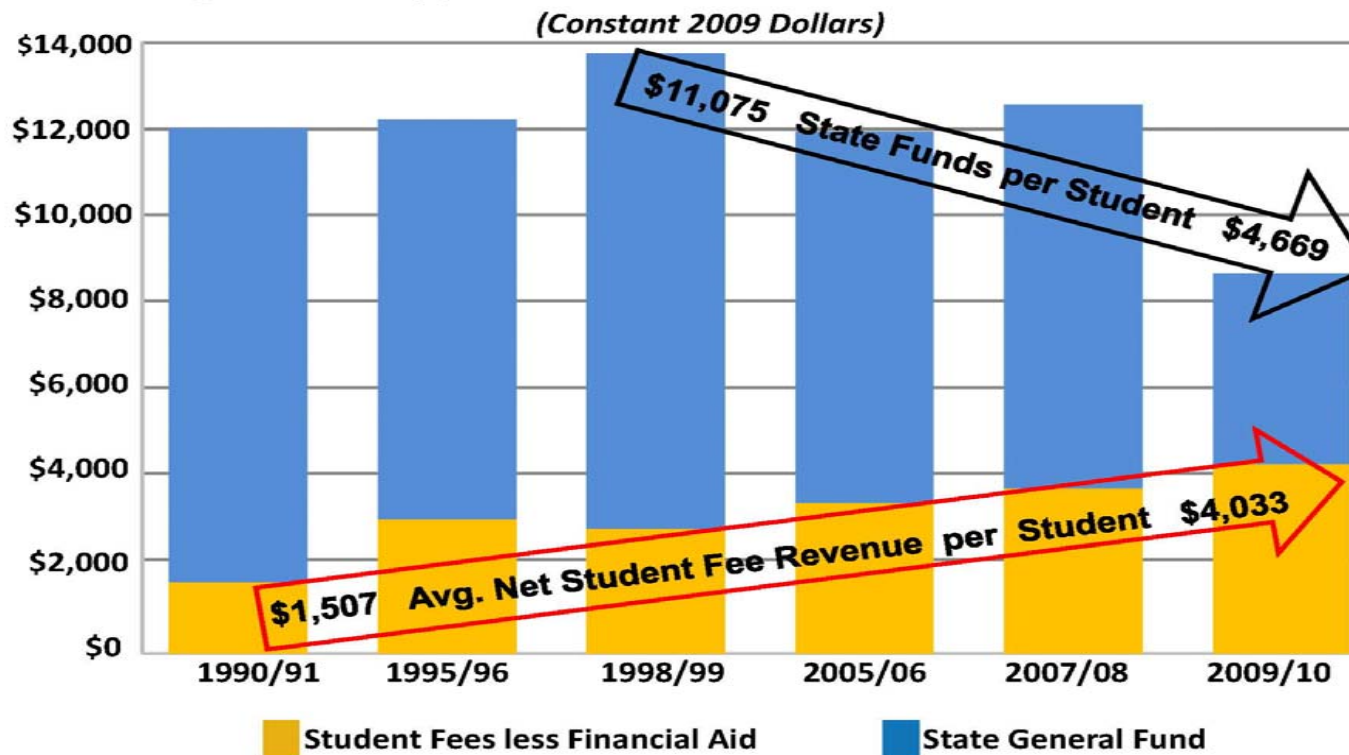


Budget Situation - continued

- How Do We Get There? (Revenues and Enrollment Reductions)
 - State University Fee increase at 10% - \$2.9M
 - State University Fee increase additional 20% - \$5.6M (campus revised)
 - Non-Resident at \$20 per unit \$.5M (campus revised)
 - Furloughs - \$9.5
 - Unresolved - \$5.5 (including campus revisions)



Declining State Support Forces More Reliance on Student Fees



Unresolved – What are we doing?

- Movement of programs to Self-Support
- Consolidation of administrative services to gain efficiencies
- Reviewing current processes looking for further efficiencies
- Working with other campuses to consolidate services/operations
- Reductions in workforce
- Not filling vacant management positions



Budget 10-11

- Plan for 9.5% enrollment reduction – 1,100 fewer FTES
- Budget reduction covered by furloughs in 09-10 require a permanent solution in 10-11
 - \$9.5M less impact of enrollment reduction



Furlough Program

- What we currently know
 - Unions that have agreed to negotiate/
current status of negotiations
 - CSUEU – ratified
 - UPD – ratified
 - APC – in negotiations
 - Unions not in negotiations
 - CFA – currently voting on furlough versus
layoff
 - SETC – layoffs per contract



Furlough Program – continued

- Exceptions
 - SUPA
 - Dispatchers
 - Public Safety Officers
- What if a union does not agree to furloughs?
- Furlough calendar



Q & A

